

Owner-side system
for damaged,
disrupted,
shut-down, brownfield,
or high-risk assets

Industrial Recovery, Restart & Resilience Advisory

From disruption to controlled restart: owner-side recovery, brownfield rehabilitation, and execution discipline under pressure.

Restore clarity. Reduce integrity uncertainty. Restart with confidence.

Rapid clarity

Top constraints, unknowns and decision points

Recovery spine

One view of priorities, barriers and closure

Controlled restart

Gate logic, evidence and explicit acceptance

Most recovery efforts have activity - but not a recovery spine

Damaged, disrupted or shut-down assets trigger repairs, inspections, contractors and urgent leadership attention. But restart logic often stays implicit; integrity uncertainty and temporary workarounds accumulate; teams work hard from parallel lists rather than one agreed recovery sequence.

What this feels like on site

- Worklists multiply faster than decisions
- Critical unknowns stay buried in parallel trackers
- Leadership forums become update-heavy
- Confidence in the path to restart falls

Activity multiplies. Confidence stays low.

The first objective is not perfection. The first objective is control.

Implicit restart logic

Assumptions are not converted into gate criteria and evidence.

Integrity uncertainty

Barrier concerns remain technical, not decision-linked.

Weak closure

Actions move, but evidence and decisions are unclear.

Low signal quality

Leaders hear stories instead of blockers, trade-offs and asks.

A controlled recovery has leading indicators that tell the truth early

Signal quality improves before performance recovers: the first win is shared truth, faster decisions and fewer blind spots.

1 Shared truth

Current asset condition and top constraints are explicit.

2 Clear sequence

What must happen now, next and later - and what needs escalation.

3 Barrier visibility

Integrity and barrier concerns are tied directly to decisions.

4 Closure discipline

One action and dependency view, with evidence-based closure.

5 Credible path

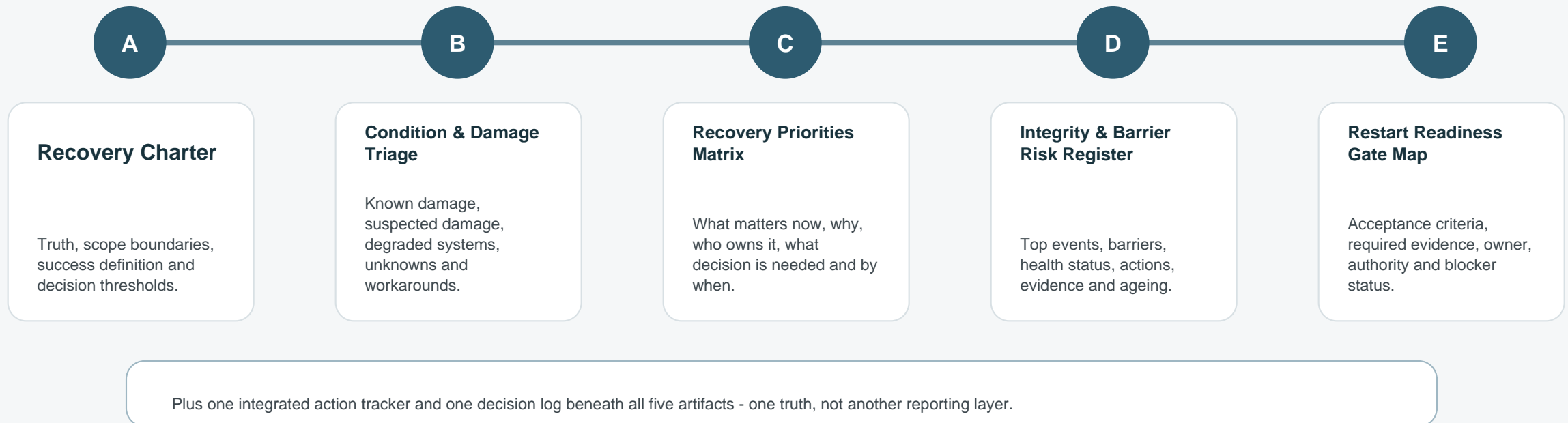
A realistic 30-60-90 day recovery path, not a wish list.

Recovery quality is visible when...

leaders can identify the top 5-10 constraints, see which integrity-critical unknowns remain, understand who owns each decision, and track blocker ageing and closure evidence from one source of truth.

The Industrial Recovery & Restart Playbook

A minimum-viable owner-side operating system - not a repair study, PMO layer or turnaround plan in isolation. It links condition assessment, recovery prioritization, integrity-risk visibility, restart readiness, decision rights and execution discipline into one working spine.



The closure engine: light enough to sustain, strict enough to force decisions

Forum	Frequency	Purpose	Output
Recovery Triage	Weekly 45 min	Clean issue funnel, update priorities, assign owners, surface escalations.	Updated priorities, owners/dates, escalation list.
Closure Review	Bi-weekly 60 min	Burn down critical actions, verify evidence, challenge optimistic status.	Closed actions, blocked actions, evidence gaps.
Restart Readiness	Weekly / bi-weekly	Assess gate status, test assumptions, confirm what must be true next.	Updated gate map, open blockers, decision requests.
Steering Committee	Monthly 60-90 min	Decisions on priorities, resources, residual risk and contractor strategy.	Decision log and accountability moves.

Non-negotiables

No owner, no acceptance. No due date, no acceptance. No evidence, no closure. One source of truth. Outputs within 24 hours.

Four tests before restart

Is it safe? Is it operable? Is the evidence complete? Who explicitly approves the residual risk?

Choose the simplest entry point

Start small, establish truth fast, then decide how much support to retain.

A 7-10 day Rapid Diagnostic

Establish the real asset situation, top 5-10 recovery constraints, integrity-critical unknowns and realistic next-step options.

Outputs: findings note, first priority view, initial action tracker, restart-readiness framing and 90-day view.

B 4-6 week Recovery Sprint

Install the core playbook, run the first cadence cycles live, tighten priorities, define restart gates and publish decision-grade packs.

Outputs: live artifacts, gate map, risk register, decision log, scorecard and sprint report.

C Embedded support / handover

Support leadership through recovery decisions, blocker removal and capability transfer once the system is live.

Includes: steering support, pack quality control, roadmap refresh, challenge on restart assumptions and coaching.

Next step

Use a 20-minute diagnostic call to confirm fit, choose Diagnostic / Sprint / Embedded Support, and identify the minimum inputs needed: current pack, register, worklist, asset status, key constraints and pending decisions.

Gregor Jenzer

gregor@jenzeradvisory.com

www.jenzeradvisory.com/recover