

R3 Operating Cycle

RISK · REVIEW · RESPONSE

The E4R operating cycle that turns threats, opportunities, weak signals and actions into visible ownership, evidence-based decisions and verified closure.

WHERE IT FITS

Recover

Asset Performance

Masterplan

Used inside diagnostics, sprints and embedded support.

Guiding aspiration

Zero unmanaged risk. Zero repeat surprises.

E4R OPERATING CYCLE

From risk registers to verified reduction

R3 converts static risk registers into a live operating cycle: signals are captured, structured, reviewed, acted on and closed with evidence.

Use when...

- Risk registers are reviewed but not reducing risk
- Actions age without clear owners or acceptance criteria
- Opportunities and threats are mixed across functions
- Weak signals do not reach management early enough

What it installs

- RISK: capture, structure, quantify and assign
- REVIEW: challenge, prioritise, decide and escalate
- RESPONSE: act, verify, learn and update exposure
- Weekly or bi-weekly review rhythm and escalation path

Typical outputs

- Risk and opportunity portfolio
- Prioritised exposure and value view
- Action tracker with ageing and closure evidence
- Management review pack with decisions required

Best paired with / how used

- E4R Management Rhythm where a digital workflow helps
- Recover: barrier risk and restart closure
- Asset Performance: reliability risks, bad actors and value pipeline
- Masterplan: ageing-asset threat register

Next step

Use R3 to replace passive risk review with disciplined ownership, decisions, value capture and verified risk reduction.